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A Traditional Territory Acknowledgement was shared.

2. AGENDA

(a) MODIFICATIONS/ADDITIONS/DELETIONS

The President asked that item 6c. Approval for Waste Management Services be removed from the agenda.

(b) ADOPTION

Moved by: J. Carbonneau	Motion
Seconded by: D. Walsh	17-03-17
THAT the agenda for the Meeting No 429 of the Board of Governors of Northern College of Applied Arts & Technology dated March 22, 2017 be adopted as amended	
	Carried

3. CONFLICT OF INTEREST – DECLARATIONS

The Chair called for disclosures of actual, potential or perceived conflict of interest. None were expressed.

4. COMMENTS/PRESENTATIONS

Mr. Michael McAuley, Portfolio Manager with TD Wealth Private Investment Counsel joined the Board to speak about the college's investment portfolio and to share his views on investment trends for the short and long term. Mr. McAuley accepted to join the Board on a regular basis to provide investment information. Mr. Mike Baker, V.P., Finance Administration and Indigenous Services then reviewed the college's Quarterly Investment Report as at December 30, 2016. Mr. Baker also touched on investment gains in January and February, which will be reflected in the next investment report for the period ending March 31. Mr. Baker presented at the May Board meeting. Chair Kemp inquired about the college's original investment and growth since joining TD Wealth and the next report will reflect college contributions separately. The Board thanked Mr. McAuley and Mr. Baker for their presentations.

President Gibbons introduced Mr. Ward Liu, our agent in China. Mr. Liu thanked the Board for the opportunity to travel with them to Moosonee and make a presentation today. Mr. Liu appreciates the trust and support of the college for his work in China. He elaborated on current partnerships which as at September, saw close to 500 students registered in Northern College programs. Mr. Liu also shared some of his future goals in terms of partnerships and the student enrolment he would like to attain on behalf of the college. Mr. Liu acknowledged the great academic support received from the college and invited Board members to visit him in Beijing.

The Board thanked Mr. Liu for his visit to the college and his presentation today.

5. STANDING ITEMS

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6. NEW BUSINESS

(a) APPROVAL FOR BUDGET EXPENDITURES

Moved by: R. Foy

Seconded by: D. Walsh

THAT the Board of Governors approve continued operating expenditures in a fiscally responsible manner, from April 1, 2017 to May 9, 2017, not to exceed total expenditures of \$7 million.

Motion

19-03-17

Carried

(b) VERBAL UPDATE ON 2017-2018 BUDGET

Mr. Baker elaborated on the 2017

(f) MARCH 2017 PERFORMANCE DASHBOARD

President Gibbons reviewed the March 2017 Dashboard which has now come full cycle, having been first introduced in March 2016. Members commented they appreciate receiving the report and like how the information is presented. The President clarified that “Applications” data is provided for information purposes, explaining that this is not an element for which targets can be established given students may apply to multiple programs at a college.

(g) 2017 GRADUATION AND AWARDS CEREMONIES

Chair Kemp invited the Board to review the schedule of graduations and awards ceremonies and to confirm which events they might attend.

May 25– Kirkland Lake Grad:	L. Kozak
May 25– Timmins Awards:	(tbc)
May 26– Timmins A.M. Grad:	D. Rizzuto
May 26– Timmins P.M. Grad:	D. Larkman
May 30– Moosonee Grad:	(tbc)
June 1– Haileybury Awards:	D. Walsh
June 2– Haileybury A.M. Grad:	D. Walsh
June 2– Haileybury P.M. Grad:	G. Kemp

Pierrette will follow up on representation at other events.

(h) UPDATE ON PRIVATE -PUBLIC PARTNERSHIPS

President Gibbons elaborated on the status of Private Partnerships (PPP) at six colleges currently involved in what we refer to as more international. As noted during the finance and budget reports, more international revenue is making a profound difference on our revenue forecast in the face of reduced provincial funding and shrinking domestic postsecondary enrolment.

The President shared dynamics amongst the colleges and how the six colleges who are involved in PPP continue to address some of the discontent and concerns brought by some of the non-participating colleges. This entrepreneurial activity continues to be a dynamic situation and a divisive issue amongst the presidents, as is now with the Ministry. The six colleges have met

The current agreement (SMA) concludes by mid-April and we have commenced work on SMA-2 which will span a 3 year period from 2017 to 2020. As a transitional agreement SMA-2 introduces new concepts leading to SMA-3 which will include elements of performance tied to funding. During the 3 year period under SMA (2017-2020), the college will be saved harmless on estimated targets tied to special purpose funding envelopes, will be provided an opportunity to make adjustments.

The preparation process involves the Senior Management as well as consultation with college staff. A first draft of SMA-2 is due to be provided to the Ministry on April 3

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## EXECUTIVE TEAM REPORTS AND BUSINESSPLAN PROGRESS

Executive Director Christine Heavens provided an update on Accessible Education including the initiative to develop a culture of safety that supports the integration of health and safety into Trades and Technology programs. Safety has been thoroughly integrated into programs such as Electrical, Motive Power Technician and Heavy Equipment via daily faculty/student assessments and various measuring tools including industry best practices. Faculty have also integrated specific safety training courses into their programs, offering course certification in Confined Space Awareness, Basic Hoisting & Rigging Safety and Tag and Lockout Safety.

Ms. Heavens confirmed that the initiative to implement the registration and payment for Northern Training Division Continuing Education students has been completed.

Executive Director Lynn Berthum reported on the initiative to develop and implement an Integrated Risk Management (IRM) multi-year plan to identify, respond to and monitor enterprise risk to the college. Good progress has been made on this initiative. A framework and timelines have been established through the leadership of an Emergency Response Planning Committee (ERPC). The ERPC committee continues to work on hazard identification and risk assessment.

The Northern Experience initiative to develop an enhanced Health and Safety manual has been completed, aligning procedures with Emergency Response Planning Committee objectives. All updated procedures are available to staff on our Intranet.

Finally, the objective to develop a 5-year energy conservation and management plan has been accomplished. The plan outlines current and future conservation measures. To support this further, our 2017-18 business plan will include an initiative to establish campus Greening committees.

Vice-President Audrey Penn was pleased to report that we have achieved our goal and now have Creative Outlet.

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(g) BOARD MEMBER COMMUNITY -RELATED UPDATES

Noted.

(h) 2016-2017 BOARD OF GOVERNORS WORK PLAN

The Board Work Plan is provided in the Board package.

(i) 2016-2017 BOARD GOALS AND UPDATE FROM BOARD ENGAGING  
STAKEHOLDERS AD -HOC COMMITTEE

Chair Kemp reviewed the Board Goals which are all currently under way or complete. The first community consultation session was held in Timmins on March 20 and two more sessions are planned on April 4 in Kirkland Lake and April 5 in Haileybury.

(j) F

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